



HARRIS COUNTY BOARD OF COMMISSIONERS
FY 2022-23 PROGRAM OF WORK
Updated November 9, 2022
www.harriscountygga.gov

Program & Funding Source	Responsible Party	Status
Administration		
1. Complete the update/refresh of county's web site, \$5,000.	County Manager / IT Director	Go live was 7/1/22, but more content work to be done.
2. Purchase and implement HR module software that will allow on-line job applications, on-line onboarding processes, and more electronic HR functions, \$9,200.	County Manager/HR	Installing software and conducting training.
Board of Elections & Registration		
3. Purchase a new street sign for the building, \$4,500.	Purchasing	Completed.
Community Development		
4. Complete the update of the unified development codes (UDC).	Community Development Director	<p>Final joint meeting held on 7/15/21, application submitted on 9/13/21, draft posted to website for public review on 9/13/21, first reading on 10/20/21 at Planning Commission, second reading on 11/2/21 at BOC. UDC as proposed was not approved. Had additional meetings on 11/30/21 and 1/10/22.</p> <p>Application filed with Community Development on 2/14/22 and posted to the website for public review, first reading on 3/16/22 at Planning Commission, second reading on 4/5/22 at BOC. Board tabled discussion until 4/19/22 and then again until 5/19/22 and 6/7/22. BOC denied old UDC version on 6/7/22.</p> <p>Public hearing at Planning Commission was 7/20/22, public hearing at BOC was 8/2/22. Board denied UDC. Board decided to reconsider UDC on 9/6/22. Public hearing at Planning Commission was 10/19/22 and BOC on 11/1/22. UDC and alcohol ordinance approved effective April 1, 2023. Completed.</p>
5. Partially renovate the Community Development building (primarily to replace the roof) using SPLOST funds, \$100,000.	County Manager / Facilities Maintenance	Purchased off state contract. Completion during Dec.

Program & Funding Source	Responsible Party	Status
Emergency Medical Services		
6. Construct a new EMS/VFD facility located in the Northwest Harris Business Park, \$3,000,000.	EMS Director	RFQ for architectural services was distributed, four responses received and evaluated. Evaluation committee selected 2WR. Board approved 2WR's proposal on 1/4/22 for \$190,000. Design meetings held on 1/28/22, 2/24/22, 4/5/22, and 5/4/22. Bid deadline was 8/4/22 and received 7 responses. Board approved Headley Construction for \$3,360,000 on 8/16/22. Precon meeting held on 10/18/22. Completion during summer 2023.
7. Purchase a new extrication tool using SPLOST funds, \$28,000.	EMS Director	Completed.
8. Purchase a replacement stretcher using SPLOST funds, \$27,000.	EMS Director	On order.
9. Purchase two new airbag kits using SPLOST funds, \$21,000.	EMS Director	Completed.
Facilities Maintenance		
10. Purchase a replacement utility truck, \$58,000.	Facilities Maint. Director	Completed.
Prison		
11. Replace the control room's HVAC system, \$5,100.	Warden	Completed.
12. Replace 19 doubled stacked inmate lockers, \$12,000.	Warden	Completed.
13. Replace kitchen oven, \$18,000.	Warden	Ordered, delivery during November.
Road & Bridge / Public Works Projects		
14. Prepare a five-year road and bridge master plan to guide future growth, \$35,000.	County Manager / Public Works Director	Preparing RFP.
15. Conduct the annual LMIG resurfacing program (10% required state match and overage amount in the TSPLOST Fund), \$812,000.	Public Works Director	Board approved list of 6 roads to submit to GDOT on 8/16/22. GDOT approved the list. Projects will be bid out during early 2023 and completed by 6/30/23.
16. Purchase two replacement F-350 crew cab 4x4 flatbed pick-up trucks, \$92,000.	Public Works Director	Ordered off state contracts.
17. Purchase new F-250 crew cab 4x4, \$36,000.	Public Works Director	Completed.
18. Purchase a new skid steer broom attachment, \$8,500.	Public Works Director	Completed.
19. Purchase a replacement dump truck, \$150,000.	Public Works Director	Ordered off state contracts.
20. Purchase two equipment trailers, \$43,000.	Public Works Director	Ordered. Delivery during Nov.
21. Purchase two additional radar traffic signs, \$8,200.	Public Works Director	Completed.

Program & Funding Source	Responsible Party	Status
Road & Bridge / Public Works Projects		
22. Complete the design, bidding, and construction of a new Public Works Facility using SPLOST-2019 funds, \$1,200,000.	County Manager / Public Works Director	Design meetings held on 6/15/22 8/9/22, 9/9/22, and 10/17/22. Board approved site on 9/20/22. On-going. Completion by Nov. 2023.
Parks & Recreation		
23. Prepare a five-year parks and recreation master plan to guide future growth, \$35,000.	County Manager / Parks & Recreation Director	Preparing RFP.
24. Purchase a new playground for Moultrie Park, \$75,000.	Parks & Recreation Director	RFP opening was 8/30/22, Board approved playground purchase on 9/20/22. Completion during Feb. 2023.
25. Purchase a new playground for the Community Center, \$40,000.	Parks & Recreation Director	Will be placed in next year's budget.
26. Replace the aged dehumidification system at the Community Center \$500,000.	Parks & Recreation Director	Bid opening was 9/22/22. 4 responses received, Board approved J.M. Clayton for \$722,000 on 10/4/22. Completion during summer 2023.
27. Sod the Soccer Complex, \$75,000.	Parks & Recreation Director	
28. Replace irrigation system at the Soccer Complex, \$30,000.	Parks & Recreation Director	Completed.
29. Install security systems at Ellerslie Park, \$16,300.	Parks & Recreation Director	Completed.
30. Install fiber optic cable for internet service at Ellerslie Park, \$21,000.	Parks & Recreation Director	Ordered.
31. Further develop Ellerslie Park by constructing a new pavilion with restrooms, other pavilions, large playground area, in-ground slides, benches, and shade structures, additional fencing, 4,000 linear feet of additional dirt trails and a trailhead on the southside funded in part by a state grant, disk golf course, picnic tables, grills, trash cans, directional signage, and landscaping materials, \$500,000.	County Manager / Parks & Recreation Director	Pavilion with restrooms and southern trail system under construction using county forces. Playground, in-ground slides, and shade structure bid opening was 8/30/22, Board approved playground purchase on 9/20/22. Completion during Feb. 2023.
32. Purchase pick-up truck for Ellerslie Park, \$48,000.	Parks & Recreation Director	Ordered off state contracts.
33. Purchase replacement inmate truck, \$36,000.	Parks & Recreation Director	Completed.
34. Purchase a vehicle for the new position, \$30,000.	Parks & Recreation Director	Completed.
35. Purchase mowers/trailers, \$30,000.	Parks & Recreation Director	Completed.
36. Purchase new tractor, \$24,000.	Parks & Recreation Director	Completed.

Program & Funding Source	Responsible Party	Status
Parks & Recreation		
37. Complete Phase V of the Man O' War RR Recreation Trail 5.42 miles from the County Store to Hamilton using TSPLOST-2013 funds, \$1,500,000.	County Manager / Parks & Recreation Director	Bid opening was 3/30/22, Board approved Piedmont Paving on 4/5/22 for \$1,365,074.35, construction began May, completion during Nov. 2022. Ribbon cutting held on 11/1/22.
38. Begin and complete Phase VI of the Man O' War Railroad Recreation Trail 3.15 miles from Hamilton to Mulberry Creek using TSPLOST-2013 funds, \$1,000,000.	County Manager / Parks & Recreation Director	Being designed and surveyed. Project should be bid out during November 2022, Board consideration during December, 2022, and completion by late Summer 2023.
Vehicle Maintenance		
39. Replace tire mount machine, \$11,000.	Vehicle Maintenance Director	Completed.
40. Purchase replacement service truck, \$48,000.	Vehicle Maintenance Director	Completed.
Volunteer Fire Department		
41. Construct a new fire training facility behind the Hamilton VFD station (\$483,000 from General Fund and \$167,000 from SPLOST 2019 for a total of \$650,000).	VFD	Design meetings held on 6/22/22 and 7/12/22. Architects still working on design.
Development Authority		
42. Have the Development Authority establish an Economic Develop Office to promote and market the county, \$125,000.	Development Authority	Prepared proposed intergovernmental agreement. Development Authority is reviewing. Discussed during Nov. 3 planning session.
43. Make improvements to the Northwest Harris Business Park including a pad ready site and construction of a connecting road, \$1,805,000 (\$500,000 from a grant and \$1,305,000 from SPLOST).	Development Authority	\$500,000 state grant was awarded. Bid deadline was 8/11/22, Development Authority recommendation to BOC on 9/20/22. Board approved contract with Evergreen Siteworks for \$2,175,009.75. Completion by late 2023.
911 Center		
44. Replace the generator at the 911 Center using SPLOST, \$80,000.	911 Director	Ordered, delivery during May 2023.
45. Update the 2017 Tusa evaluation study of the 911 system due to current operational issues, \$20,000.	911 Director	Tusa was on-site on 6/27/22 and 6/28/22 for evaluation. Tusa gave presentation to BOC on 9/20/22, 10/4/22, and 11/3/22.
46. Purchase two radio core repeaters for 911 operations using SPLOST funds, \$50,000.	911 Director	
Airport Projects		
47. Rejuvenate the airport's apron/taxiways using GDOT grant funds, \$68,274.	Airport Director / Airport Consultant	Bid opening was 9/23/21. Board approved on 10/5/21. Completed.
Program & Funding Source	Responsible Party	Status

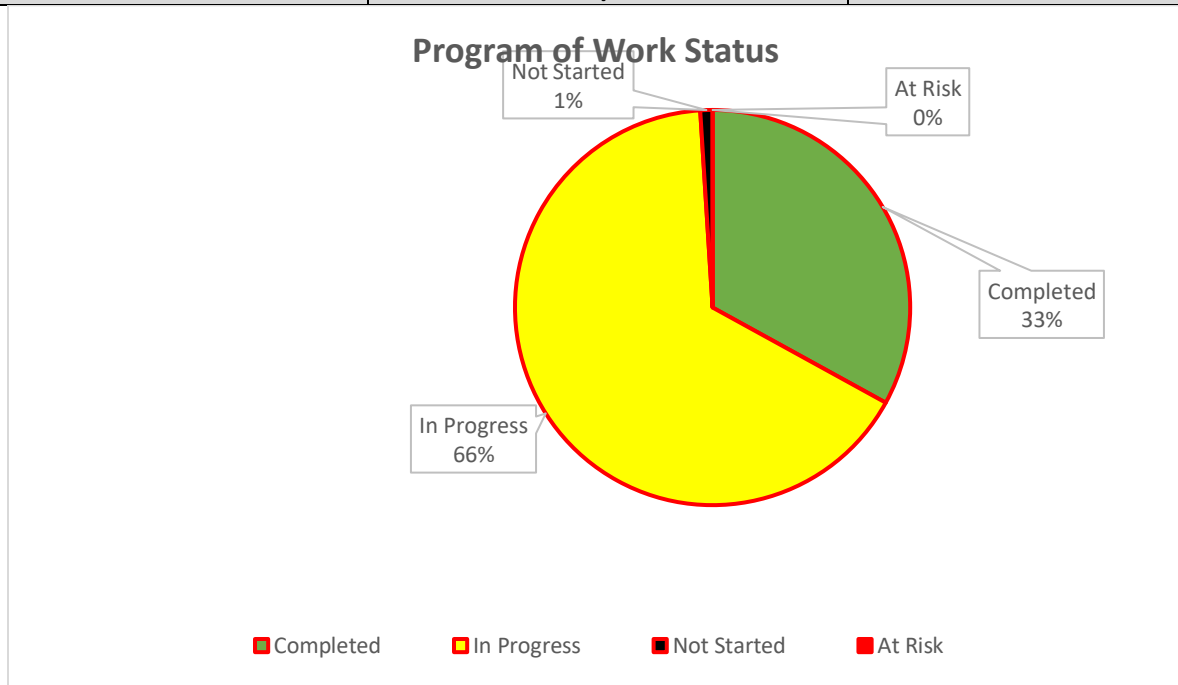
Airport Projects		
48.Rehabilitate the runway lighting, airfield signage, and wind cone, \$450,000 using GDOT grant funds.	Airport Director / Airport Consultant	Preparing bid specs.
49.Replace the AWOS system, \$165,000.	Airport Director / Airport Consultant	Preparing bid specs.
50.Design 20 additional T-hangars, \$85,000.	Airport Director / Airport Consultant	On bid, bid deadline is 12/8/22.
51.Conduct the annual open house during May 20, 2023.	Airport Director / Airport Consultant	Preparing for the May 2023 event.
Solid Waste Projects		
52.Repair metal panels and angle iron on the transfer station, \$33,000.	Solid Waste Director	Obtaining quotes.
53.Construct a new solid waste facility and associated fixtures, pole barns for truck and equipment parking, washdown area, and a small restroom adjacent to the transfer station, \$1,273,000.	County Manager / Solid Waste Director	Board approved design on 10/11/21. Bid opening was 5/19/22. Board approved Principle Construction for \$1,273,000 on 6/7/22. Project began late July. Completion during early 2023.
54.Purchase a replacement backhoe loader, \$120,000.	Solid Waste Director	Ordered off state contracts.
Water Works Projects		
55.Prepare five-year water and sewer master plan to guide future growth - \$30,000.	County Manager / Water Works Director	Consultant gathering information.
56.Construct a replacement Water Works Administrative office, \$1,749,000.	County Manager / Water Works Director	Board approved design on 10/11/21. Bid opening was 5/19/22. Board approved Headly Construction for \$1,749,000 on 6/7/22. Completion during early 2023.
57.Design an elevated water tank to be located near SR 315 and I-185, \$105,000.	Water Works Director	Under design. Submitted federal grant by the 9/9/22 deadline.
58.Begin and complete the Hadley Road water line project Phase II, a distance of 4,000 linear feet with an 8 inch PVC line and hydrants, \$350,000.	Water Works Director	Bid opening was 10/6/22, 4 responses received, Board awarded project on 10/18/22 to Gordy Construction for \$405,040. Completion Jan. 2023.
59.Upgrade the U.S. 27 water line a distance of 25,000 linear feet with a 12-inch ductile iron line and fire hydrants using a \$2,500,000 GEFA loan.	Water Works Director	Bidding out project in Nov. 2022, Board consideration in Dec. 2022, delivery of all material by October 2023. Completion during Summer 2024. Acquiring GEFA loan to fund project.
Other Projects		
60.Begin Phase I of the renovations to the courthouse using SPLOST-2019 funds, \$1,700,000 (roof, windows, balcony, paint) and ARP funds, \$2,024,900 (HVAC).	County Manager / Facilities Maintenance Director	Board approved proposal from 2WR architects on 7/20/21. Board approved a CM (River City Contracting) to perform the project. GMP of \$3,508,077 was approved on 6/7/22. Project scheduled to start early January 2023 and be completed late summer 2023.
Program & Funding Source	Responsible Party	Status

Other Projects		
61. Construct capital projects using federal ARP funds (Installment #1), \$3,400,000.	County Manager	Staff proposal submitted to BOC during June. Discussed during 7/26/21 retreat. Discussed and approved listing of projects during 9/21/21 work session. Formally approved on 10/5/21. Projects on-going.
62. Construct capital projects using federal ARP funds (Installment #2), \$3,422,000		Board identified projects during the 8/9/22 retreat. Projects being implemented.
63. Conduct quarterly retreats to establish future goals.	County Manager	Previous retreats held on 7/26/21, 10/11/21, 2/24/22, 5/19/22, 8/9/22, and 11/3/22. Next retreat is 2/23.
64. Conduct annual legislative dinner.	County Manager	Previous dinners held on 7/26/21 and 8/9/22. Next dinner Aug. 2023.
65. Increase the hotel/motel tax from 5% to 8% through local legislation during the 2023 General Assembly.	BOC	Board approved on 10/18/22. County Attorney will prepare needed documents and submit to state.
66. Prepare Impact Fee Study to potentially fund Parks and Recreation and Public Safety capital projects - \$70,000.	County Manager	Board approved proposal from Wood on 2/16/21 for \$91,500. A required advisory committee was selected on 3/2/21 consisting of ten members. Initial meeting was held 3/25/21. Public hearing held on 5/18/21. Advisory meeting discussed methodology report on 9/14/21. Board discussed and accepted methodology report on 10/5/21. CIE transmittal public hearing was 1/4/22, approved, and transmitted to RVRC. Impact fee ordinance and proposed fee schedule was discussed during retreat on 2/24/22. Advisory committee met on 3/23/22. On BOC agenda for consideration on 4/19/22. BOC tabled until state approves CIE. State approved CIE on 6/28/22. Board approved to end project on 7/19/22. Completed.
67. Begin operations of a new GDOT 5311 rural public transportation program through a third-party provider using TSPLOST-2013 funds, \$50,000.	County Manager / Third Party Provider	Informational brochure distributed during late June 2022. Service began 7/5/22. Completed.
68. Update the county's personnel policies.	County Manager and Staff	Draft to Board on 11/3/22 for review and legal review. Anticipated adoption is 12/6/22, training during Dec., and implementation on 1/1/23.
Program & Funding Source	Responsible Party	Status

Other Projects		
69. Negotiate with the cities regarding LOST renewal by 7/1/22 according to OCGA 48-8-89.	County Manager	Required letter was sent to the cities on 5/20/22 to begin negotiations. Initial meeting was held 6/14/22 at library. Internal strategy meeting held 7/11/22. Joint meeting was 7/14/22 (with cities) at library. Only West Point and Waverly Hall attended. Minutes of 7/14/22 meeting and negotiation points emailed to all on 7/18/22. Board gave staff authority to continue negotiations on 7/19/22. Initial meeting held on 7/26/22. Certificate of Distribution is on the 10/18/22 agenda for consideration. Completed.
70. Realign Mountain Hill Road Near SR 315, \$500,000.	County Manager	Realignment being designed and surveyed.
71. Construct observation tower at Ellerslie Park, \$500,000 using donated funds.	County Manager / Recreation Director	Under design until late 2022, bid out during January, Board consideration in Feb. construction begins in March, completion during March 2024.
Value of all Projects - \$31,000,000		

Key:

Status	No. of Projects/Total Projects	Percentage
Completed	23 / 71	33%
In Progress	47 / 71	66%
Not Started	1 / 71	1%
At Risk	0 / 71	0%
Total	71/71	100%





American Rescue Plan (ARP)

Updated Nov. 8, 2022

Installment #1			
Proposed Project	Eligibility Reference	Estimated Cost	Status
Installation of glass partitions in courtrooms as a COVID prevention and mitigation tactic. (1)	p.18 of the Interim Final Rule p. 5 of the NACO Overview	\$4,500	Completed. Paid \$4,500
Increase the number of holding cells at the jail as a COVID prevention and mitigation tactic. (1)	p.18 of the Interim Final Rule p. 5 of the NACO Overview	\$38,600	Facilities Maintenance is performing. Paid/Encumbered \$24,766
Renovations/capital investments (HVAC) to the old library as a community public health clinic for Mercer Med. to add health care capacity. (1)	p.18 of the Interim Final Rule p. 5 of the NACO Overview	\$37,916	Completed.
Replacement HVAC system in the courthouse as a ventilation improvement in a key location as an infection prevention measure (includes design, bidding, and construction administration). (1)	p. 18 of the Interim Final Rule p. 5 of the NACO Overview	\$2,024,900	Contract price is \$1,882,035 Paid \$0
Premium pay for essential workers. (3)	p. 45 of the Interim Final Rule p. 12 of the NACO Overview	\$220,000	Completed. Paid \$220,000
Matching grant funds for the construction of a new elevated water tank on SR 315 near I-185 as a water infrastructure improvement (includes design, bidding, and construction administration). Contingent upon the state grant being received of \$2,250,000. (6)	p. 62,63 of the Interim Final Rule p. 16 of the NACO Overview	\$250,000	Grant was not awarded. In FY 2022-23 budget for design. In FY 2023-24 budget for construction. Paid \$0
Extension/replacement of water lines with Airport/Callaway connection and Green Drive as water infrastructure improvements (includes design, bidding, permitting, and construction administration). (6)	p. 62,63 of the Interim Final Rule p. 16 of the NACO Overview	\$394,084	Completed.
Matching grant funds for Diverse Power EMC (\$250,000) (contingent upon the state grant being received) and an additional \$180,000 allocated to provide broadband. (6)	p. 69,71 of the Interim Final Rule p. 18 of the NACO Overview	\$430,000	Diverse Power awarded \$25M. Paid \$0 Paid \$0 of \$180,000
Total Installment #1		\$3,400,000	Paid/Encumbered \$392,086.15

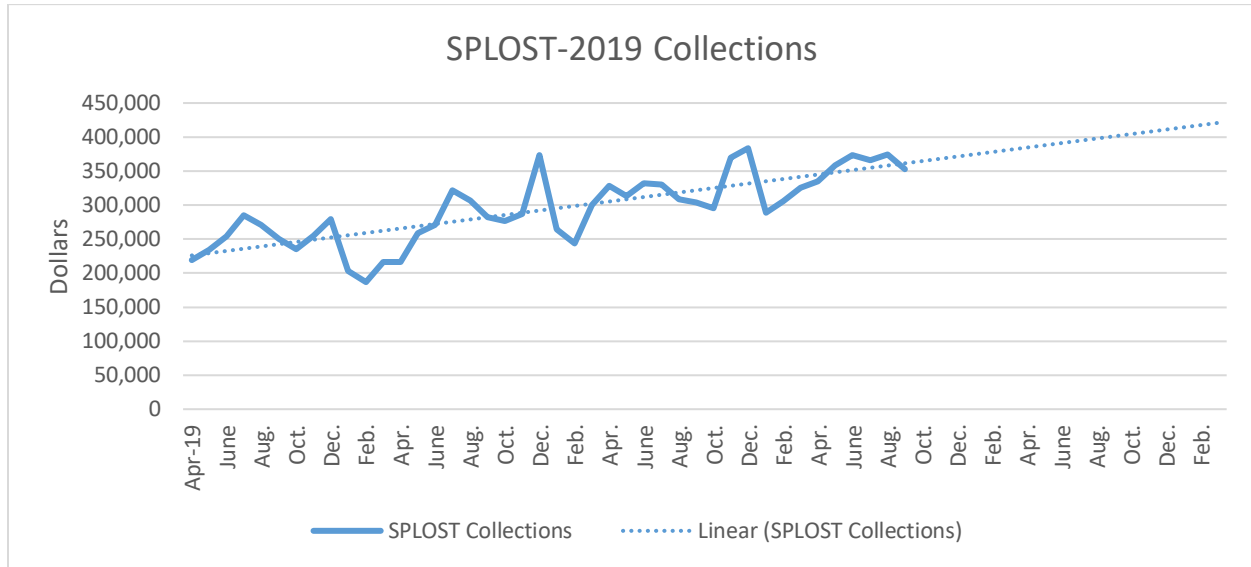


American Rescue Plan (ARP)

Updated Nov. 8, 2022

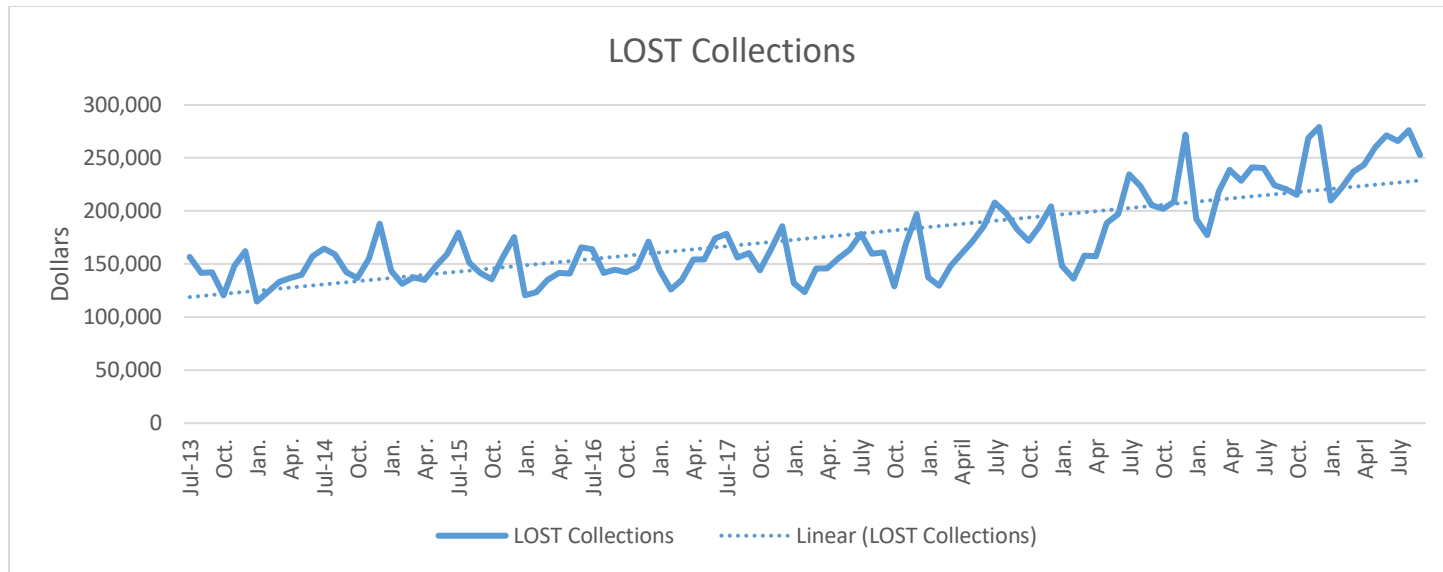
Installment #2		
Proposed Project	Estimated Cost	Status
Hadley Road Water Line Phase II	\$405,040	Bid opening was 10/6/22, Board approved on 10/18/22, completion during early 2023.
Construct a New EMS/VFD in the NWHBP	472,000 (partial)	On-going
NWHBP Site Improvements	217,500 (partial)	On-going
Elevated Water Tank Near SR 315/I-185	2,327,460	Being Designed
Total Installment #2	3,422,000	

SPLOST-2019 COLLECTIONS CHART



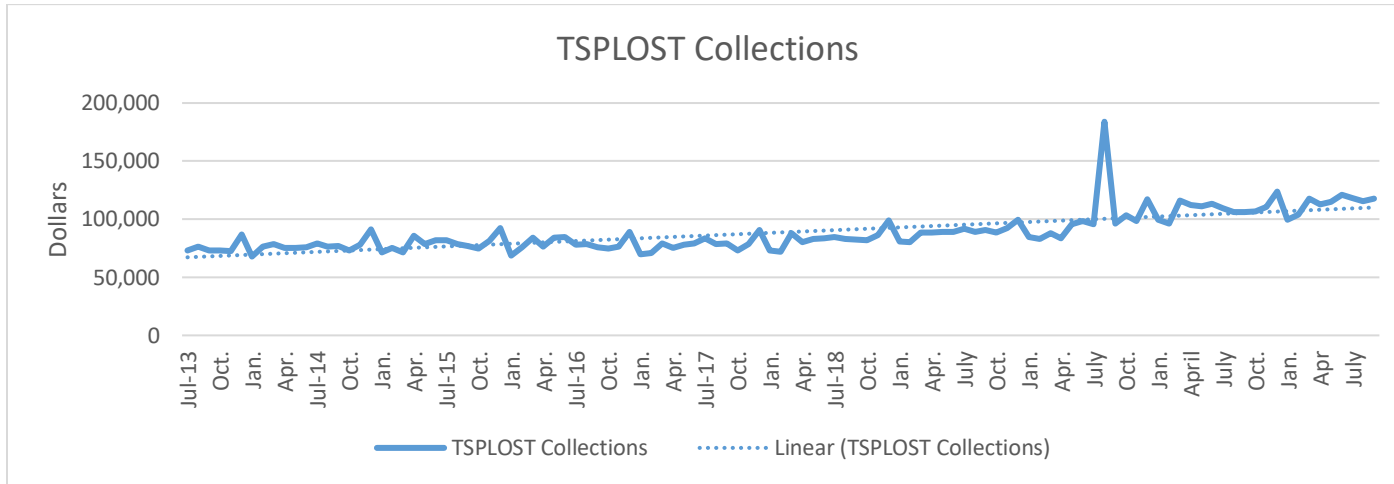
Month	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
July		284,693.42	321,739.80	330,164.86	365,978.37	
Aug.		271,165.55	306,268.05	308,379.55	374,737.74	
Sept.		250,300.43	282,436.82	303,499.03	352,898.56	
Oct.		235,377.50	276,824.25	295,360.55		
Nov.		254,618.28	286,528.10	369,723.88		
Dec.		279,830.34	373,147.20	383,590.25		
Jan.		203,178.91	264,179.21	288,950.71		
Feb.		186,822.88	243,523.45	305,327.64		
Mar.		216,560.26	300,086.97	325,767.65		
Apr.	218,979.06	216,723.22	328,184.03	335,125.59		
May	234,318.00	258,960.66	313,650.06	357,973.30		
June	254,280.87	270,854.51	331,684.43	373,031.62		
Total	707,577.93	2,929,085.96	3,628,252.37	3,976,894.63	1,093,614.67	
Budget	600,000	2,500,000	2,000,000	3,446,535	3,600,000	
% Collected	118%	117.2%	181.4%	115.4%	30.4%	
Total to Date - \$12,335,425.60 or an average of \$293,700 per month.						
FY 2018-19 monthly average - \$235,859						
FY 2019-20 monthly average - \$244,090						
FY 2020-21 monthly average - \$302,354						
FY 2021-22 monthly average - \$331,408						
FY 2022-23 monthly average - \$364,538						
Projected collections during the 72-month period - \$21,146,400 or 138.2% (\$15,300,000 budgeted)						
Collection period ends March 31, 2025. 42 of the 72 months have been collected or 58.3%.						

LOST COLLECTIONS CHART



Month	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
July	164,846.40	179,956.17	164,263.05	178,428.06	178,208.83	207,829.92	234,554.03	240,390.31	266,181.31
Aug.	159,152.07	151,599.48	141,675.41	156,321.09	159,723.32	197,954.94	223,270.68	224,507.15	276,447.69
Sept.	142,500.20	141,485.55	144,934.76	160,525.24	161,233.86	182,720.92	205,900.47	220,949.15	252,423.40
Oct.	136,619.35	135,680.46	142,510.02	143,984.69	128,754.12	171,829.09	201,807.06	215,004.88	
Nov.	154,696.68	156,025.90	146,992.25	164,576.71	168,821.10	185,873.35	208,883.13	269,163.13	
Dec.	188,371.04	175,274.57	171,332.59	185,441.25	196,869.33	204,277.25	272,026.45	279,254.41	
Jan.	143,375.63	120,522.28	144,628.34	131,927.61	137,542.94	148,140.75	192,335.79	210,077.50	
Feb.	131,219.11	123,461.68	126,106.53	123,792.99	129,346.33	136,201.67	177,292.95	221,981.73	
Mar.	137,662.41	134,853.92	134,761.84	146,053.10	148,447.37	157,876.58	218,474.10	236,837.19	
Apr.	135,000.17	141,910.13	154,434.89	145,589.97	159,856.34	157,633.40	238,965.38	243,639.29	
May	148,468.43	140,942.98	154,338.71	155,631.31	171,052.84	188,784.39	228,342.22	260,250.20	
June	159,194.68	165,647.73	174,228.63	163,667.09	185,626.40	197,454.98	241,469.05	271,196.00	
Total	1,801,106.17	1,767,360.85	1,800,207.02	1,855,939.11	1,925,482.78	2,136,577.24	2,643,321.31	2,893,250.94	795,052.40
Budget			1,750,000	1,800,000	1,800,000	1,825,000	1,690,300	2,147,043	2,600,000
% Collected			102.9%	103.1%	106.9%	117.1%	156.4%	134.7%	30.6%

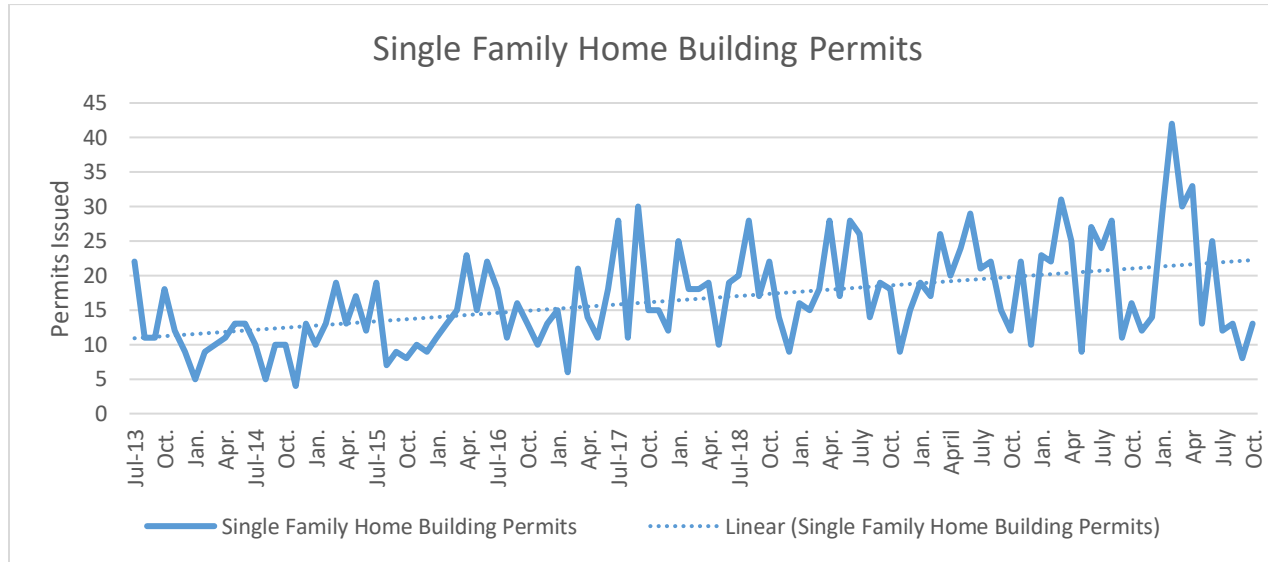
**TRANSPORTATION SPECIAL PURPOSE LOCAL OPTION SALES TAX (TSPLOST)
COLLECTION CHART (County Portion)**



Month	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY2021-22	FY 2022-23
July	79,301.77	82,115.26	77,943.73	83,443.31	84,736.38	91,988.07	95,748.18	109,199.78	118,133.82
Aug.	76,111.25	78,552.59	78,485.07	78,530.10	82,771.69	89,320.74	183,902.38	105,962.34	115,736.06
Sept.	76,940.46	76,920.89	75,669.23	79,063.32	82,712.97	90,581.20	96,375.92	106,384.14	117,947.72
Oct.	73,193.67	74,958.82	74,675.19	73,291.03	81,904.16	88,374.70	103,295.78	106,689.89	
Nov.	78,038.94	81,135.23	76,152.86	78,803.63	86,293.98	92,088.47	98,535.37	110,598.21	
Dec.	90,998.24	92,533.83	89,245.46	90,976.10	98,757.93	99,622.22	117,356.47	123,620.34	
Jan.	71,602.51	68,628.32	69,645.07	73,224.45	80,522.34	84,887.25	99,453.55	99,517.91	
Feb.	75,265.94	75,925.23	71,039.64	72,247.71	80,402.56	83,029.88	96,099.00	103,940.82	
Mar.	71,599.02	84,103.83	78,896.55	88,109.01	88,751.64	88,130.47	116,209.04	117,930.02	
Apr.	85,985.67	76,438.07	75,533.37	80,106.25	88,366.80	83,525.06	111,993.41	112,646.20	
May	78,851.82	83,839.63	78,178.57	82,829.62	89,002.65	95,731.02	110,949.68	115,156.06	
June	81,750.86	84,799.86	79,152.41	83,732.75	89,092.73	98,407.29	113,177.41	121,280.35	
Total	939,640.15	959,951.56	924,617.15	964,357.28	1,033,315.83	1,085,686.37	1,343,096.19	1,332,926.06	351,817.60
Budget				960,000	960,000	960,000	900,000	1,300,000	1,300,000
% Collected				100.5%	107.6%	113.1%	149.2%	102.5%	27.1%

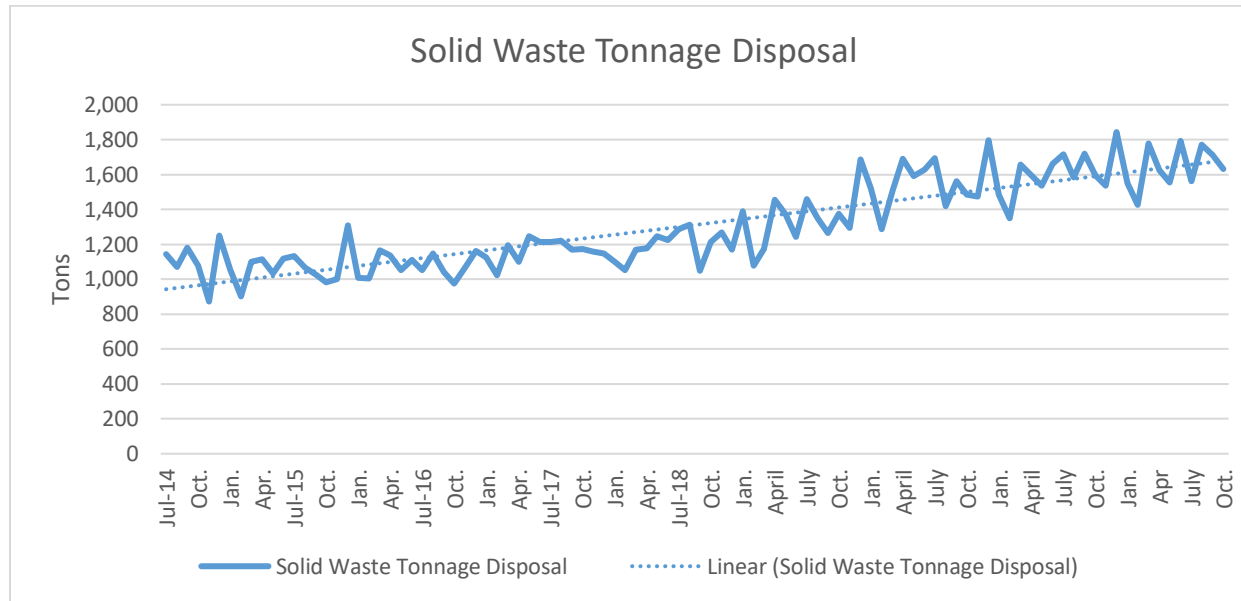
SINGLE FAMILY HOME BUILDING PERMIT ISSUANCE CHART

(Except the portion of West Point in Harris County)



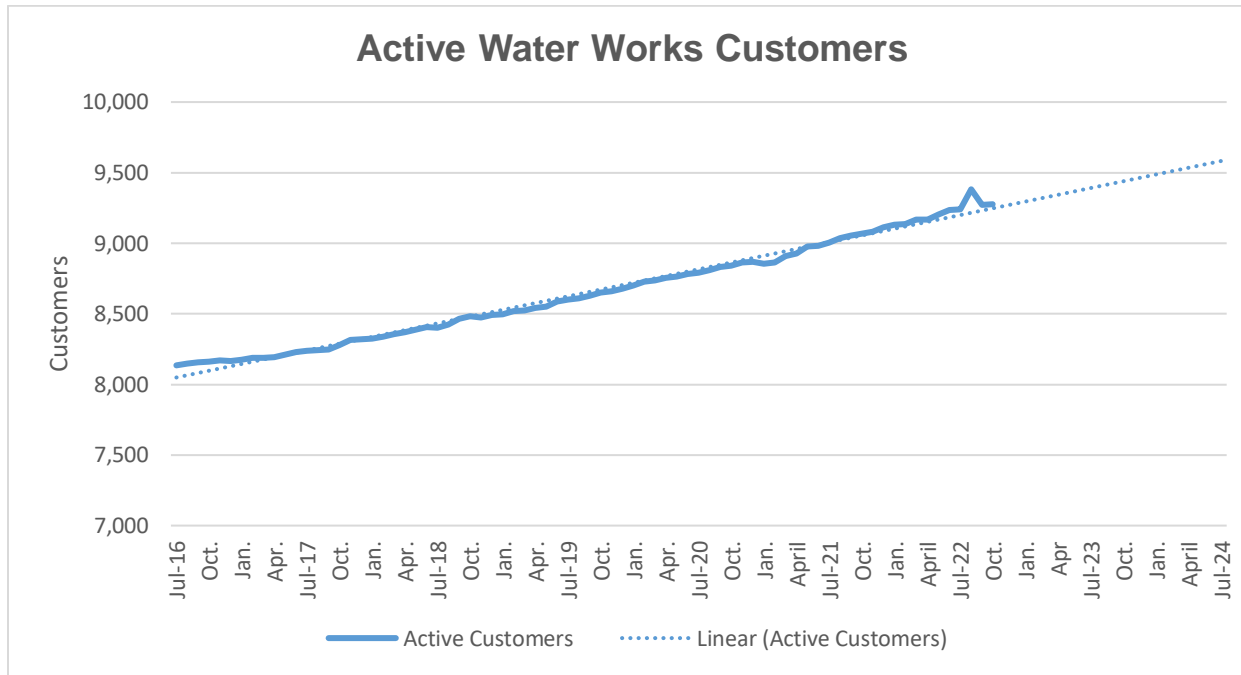
Month	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
July	22	10	19	18	28	20	26	21	24	12
Aug.	11	5	7	11	11	28	14	22	28	13
Sept.	11	10	9	16	30	17	19	15	11	8
Oct.	18	10	8	13	15	22	18	12	16	13
Nov.	12	4	10	10	15	14	9	22	12	
Dec.	9	13	9	13	12	9	15	10	14	
Jan.	5	10	11	15	25	16	19	23	29	
Feb.	9	13	13	6	18	15	17	22	42	
Mar.	10	19	15	21	18	18	26	31	30	
Apr.	11	13	23	14	19	28	20	25	33	
May	13	17	15	11	10	17	24	9	13	
June	13	12	22	18	19	28	29	27	25	
Total	144	136	161	166	220	232	236	239	277	46

SOLID WASTE TONNAGE DISPOSAL CHART



Month	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY2020-21	FY 2021-22	FY 2021-22
July	1,144.62	1,130.58	1,052.35	1,212.16	1,287.38	1,459.22	1,693.06	1,716.18	1,560.62
Aug.	1,072.24	1,065.33	1,147.43	1,219.47	1,313.72	1,348.43	1,419.21	1,585.29	1,770.42
Sept.	1,181.17	1,026.90	1,040.56	1,169.34	1,048.46	1,262.61	1,562.58	1,719.81	1,711.44
Oct.	1,077.75	980.69	974.66	1,171.84	1,214.68	1,373.33	1,486.45	1,595.69	1,632.62
Nov.	871.76	1,000.66	1,066.68	1,159.20	1,269.49	1,295.31	1,474.90	1,534.96	
Dec.	1,250.77	1,308.53	1,163.04	1,149.49	1,171.32	1,686.42	1,795.13	1,842.98	
Jan.	1,054.61	1,007.95	1,126.84	1,097.77	1,388.26	1,522.78	1,484.27	1,548.68	
Feb.	900.24	1,004.78	1,021.48	1,050.59	1,078.43	1,287.89	1,350.25	1,426.89	
Mar.	1,097.89	1,165.06	1,194.52	1,169.40	1,173.95	1,506.38	1,658.39	1,779.17	
Apr.	1,112.93	1,135.65	1,099.43	1,178.11	1,454.94	1,688.73	1,600.41	1,623.41	
May	1,032.65	1,051.84	1,247.32	1,246.82	1,371.46	1,589.44	1,537.41	1,552.71	
June	1,118.58	1,108.78	1,214.79	1,224.94	1,242.28	1,628.90	1,660.15	1,792.78	
Total	12,915.21	12,986.75	13,349.10	14,049.13	15,014.37	17,649.44	18,722.21	19,718.55	6,675.10

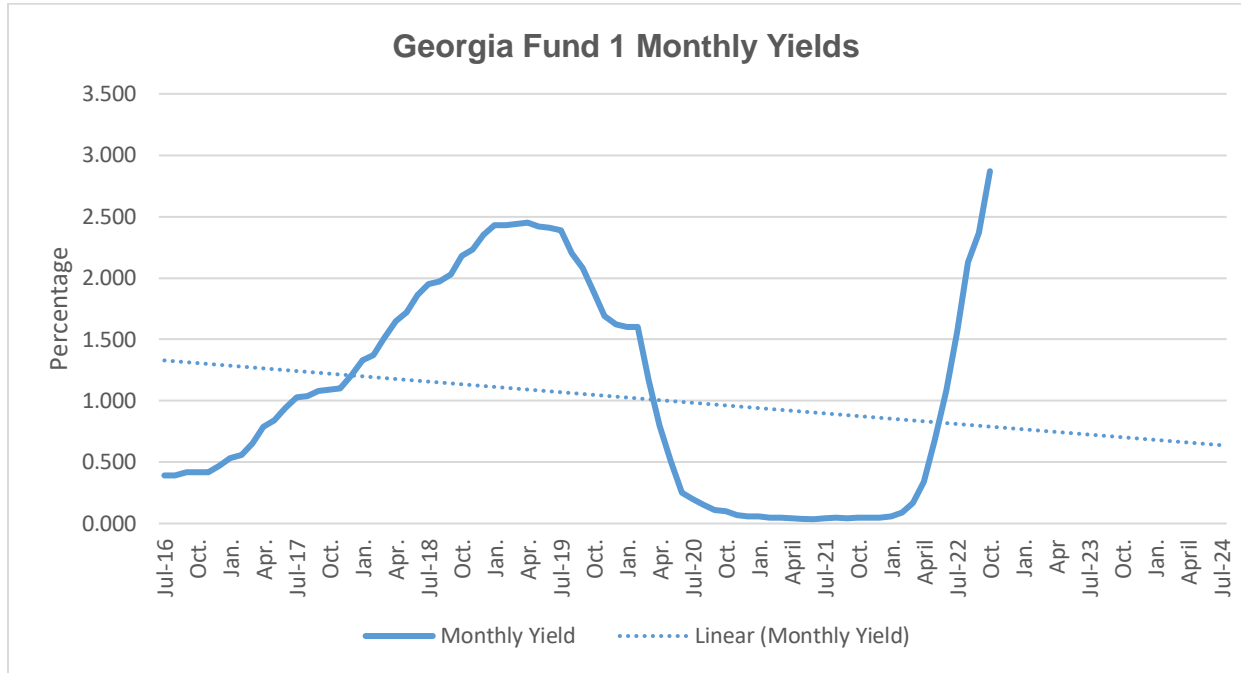
ACTIVE WATER WORKS CUSTOMERS CHART



Month	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
July	8,135	8,236	8,401	8,603	8,790	9,004	9,242
Aug.	8,146	8,243	8,423	8,611	8,808	9,037	9,382
Sept.	8,155	8,247	8,463	8,629	8,831	9,056	9,270
Oct.	8,160	8,277	8,482	8,649	8,839	9,070	9,276
Nov.	8,169	8,313	8,475	8,661	8,866	9,082	
Dec.	8,164	8,320	8,490	8,678	8,869	9,115	
Jan.	8,176	8,325	8,496	8,701	8,856	9,130	
Feb.	8,189	8,336	8,517	8,729	8,864	9,138	
Mar.	8,188	8,354	8,522	8,736	8,909	9,168	
Apr.	8,193	8,371	8,541	8,754	8,927	9,167	
May	8,211	8,387	8,551	8,766	8,975	9,203	
June	8,227	8,404	8,586	8,780	8,982	9,235	
Avg.	8,176	8,318	8,496	8,691	8,876	9,117	9,292

GEORGIA FUND 1 MONTHLY YIELDS

(Georgia Fund 1 is the county's primary investment method to invest excess county funds)



Month	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
July	0.39	1.03	1.95	2.39	0.20	0.042	1.56
Aug.	0.39	1.04	1.97	2.20	0.15	0.045	2.13
Sept.	0.42	1.08	2.03	2.08	0.11	0.044	2.37
Oct.	0.42	1.09	2.18	1.89	0.10	0.05	2.87
Nov.	0.42	1.10	2.23	1.69	0.07	0.05	
Dec.	0.47	1.21	2.35	1.62	0.06	0.05	
Jan.	0.53	1.33	2.43	1.60	0.06	0.06	
Feb.	0.56	1.37	2.43	1.60	0.05	0.09	
Mar.	0.65	1.51	2.44	1.17	0.05	0.17	
Apr.	0.79	1.65	2.45	0.80	0.04	0.34	
May	0.84	1.72	2.42	0.50	0.036	0.68	
June	0.94	1.86	2.41	0.25	0.035	1.08	
Avg.	0.57	1.33	2.27	1.48	0.08	0.23	2.23